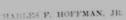
HOFFMAN BROTHERS.

VERY successful business man or firm furnishes a lesson to the generation that is to come VER1 successful the methods pursued are only intelligently studied, and with this object in view it is interesting to follow for a moment the career of a busy and wonderfully successful real estate firm True, it is one of many stanch firms in Greater New-York; but it has won success state in the state in the state of procedure. Charles F. Hoffman, jr., and William M. V. Hoffman formed their present partnership in the real estate business in 1884. Contrary to the law of association which has all along served to make of Liberty-st, the realty centre of Newof associated from decided to strike out on an isolated line and a perfectly independent brothers reached the conclusion that a division of schooled ability along many





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W. M. V. HOPPMAN

as same pursuit meant only measurable success, with more than a possibility of to no single line. Therefore they decided to adhere to the business of buying dity. They went further than that. They held that in so large a territory Manhattan Is and, with its wide diversities of values, the chances of success r strict attention to the growth of a particular locality, and they fixed upon and the great drygoods district as the centre of their best efforts. With rare have kept to this determination. While they have not refused to act for the disposal of uptown property, they have never sought for that kind of busithat the man upon the ground was better able to judge of conditions than any from the locality. In Broadway no change in condition has presented itself they have not grappled and made its secrets their own. This care and attenme fruit in a ripe knowledge of property values and possibilities of growth wholesale centre of the city, which lends to any word of counsel they ultar significance. Again, in the furtherance of their design to take a new direcndrew from the real estate trade centre and fixed their offices further uptown at 6 Warren-st., for they had firmly proposed not to be drawn aside from their in-a sense they were innovators up at established order, and it is the more gratifying and to record that their departure was successful. Owing to their grasp on comvalues, they finally secured what many others had sought in vain. They midence of the managers of the great Weld estate of Boston, and in the course of a ars have sold to them New-York business properties to the value of nearly One of their recent sales was Nos. 707 and 709 Broadway for John T. Williams to state for about \$800,000. Another was that of Nos. 165 and 167 Broadway for state for nearly \$500,000. During the year 1895, among other important transactions to mind, they sold the Hotel Logerot, at Fifth-ave and Eighteenth-st., for less than A. D. Pell. They disposed of the property Nos. 622, 624 and 626 Broadway, at for \$750,000. A year ago they sold the property on the northeast corner of Broome r sts. for \$225,000, and the northeast corner of Broadway and Howard-st, first for \$290 000 and within a week again for \$325,000

E. A. CRUIKSHANK & CO.

N a city so old as New-York and famed for historic associations it is not strange to find business firms with titles that carry back to the younger century; but there are not a great number holding the position of centenary distinction. One of these is the real estate firm of E. A. Cruikshank & Co., No. 176 Broadway, and the history of the institution which has descended through the various wearers of the family name is well-nigh a history of the growth of real estate values in the city of New-York. The house was established by the grandfather, he being succeeded by his son, the late James Cruikshank, who died at the age succeeded by his children, of ninety-two, and who was

who now constitute the of the old house are item episodes in the transfer gotten. What history can be easily conjectured rupted years of successful standing with owners of purchasable. Having alternating periods in the the commanding privilege methods and used the with such wise discrimina bring various important trol, and to-day probably interest than any firm Formerly the realty broker and waited for the customer methods have changed all be sought for in real estate ments of trade. Formerly, remarked, one broker did tending to sales, making



II. A. CRUIKSHANK

firm. The very accounts ized references to romantic of property long since formaking incidents are there Because of its uninterbusiness the firm has a vast estates that is unpassed through so many business, the firm enjoyed of selection of business opportunity so presented tion that it was enabled to departments under its conhandles a more diversified having similar purposes. put out his advertisements to seek him out. Later that. The customer must as in many other departas E. A. Cruikshank once everything - renting. atcollections and often actauctioneer. At the pres-

ent time, however, the tendency is toward specialties in reality as in other branches. Yet the statement hardly applies to this firm, for its interests are many-sided. It does, however, pay special attention to the management of estates in so far as the invested capital from those estates applies to improved real estate. For instance, the invented capital from those estates applies to improved teal estate. For instance, the incenters of the firm will take entire charge of properties, collecting the rents, paying the taxes, securing tenants, making repairs of whatever kind, paying all the bills, keeping the accounts and remitting to the owner at stated times complete statements of the business performed and remitting balances. The ability to ing in the capacity



A. W. CRUIKSHANK.



WARREN CRUIKSHANK.

do this successfully is due to a perfected system kept in a high degree of efficiency. The diffi-culties are vastly enhanced when one considers that the firm has in many cities, on the other side of the ocean, clients, in fact, who have never been in the New-York office

JOHN T. WILLIAMS.



The true of buildings presented in connection with this article

York and more particularly of Broadway and adjacent streets, in the great mercantile district. There are profoundly interest-ing examples of the same phase of advancement across the East River and in the upper portions of Manhattan Island; but there once more a different purpose prevails. These three structures

are expressive of that era of progress which has made itself so

remarkably manifest in the later growth of Greater New-



was comfort rather than outside adornment. Light is the main desideratum of a perfect office building, or, ladeed, of a building of any kind where people are gathered in tenant relationship. In all of these buildings there are no inside rooms. Every one of the offices has an outside window, giving both light



hich carries the weight of the floors as well as the avoirdupois of the exterior walls. One not observable in their finished state. Throughout the most improved methods of fire-proofthe choice of material and its use have been employed, and in their interior fittings and ences the engineering devices put to use mark a climax in engineering skill and inventive Recently the newspapers have been discussing the feasibility of electric elevators the Lord's Court Building and in the Silk Exchange the elevators are electric, in-I hydraulic. This is their newest feature, and it is well worthy of study by exthe are constantly on the lookout for innovations on accepted plans. Another thing, Aird's Court Building is to be found, possibly, the finest electrical plant in New-. It consists of a plant the dynamos of which not only furnish the current for ting of the place, but likewise supply the current for operating the elevators. Reto note, the heating of the building is accomplished by utilizing the exhaust steam electric plant. It requires no argument to convince business men that this is of great economy. In exterior design the three buildings rank with the best New-York skill in an architectural way has produced, and yet the primary purpose

Together with others from the same hand they stand as representatives of a type of structural strength and durability for which business men and investors are ever searching, and their rapid multiplication in lower Broadway and adjacent streets during the last few years is one of the most marked indications of the city's tremendous growth skyward. They were a necessity, not only because of the rapidly increasing prices of real estate—the increase in prices being due in a marked degree to their appearance—but as well to the fast-growing congestion of the wholesale business for lack of room. A study of the three sketches brings to mind another fact. They were designed and built by John T. Williams, who occupies a unique position in the realty world of the city, in that he is his own designer, builder and owner. Mr. Williams, in his office in the New-York Life Building, at Broadway and Leonard-st., combines all the departments necessary to the conduct of this many-sided business, and, in addition, there is a real estate department, through which all of the property so built upon is rented. Primarily his buildings are put up by himself as an investment; but in fact they find a ready market with investors seeking a permanent lodgement for surplus capital